



Equitable Housing and Development

Agenda Item 5: Goals and Priorities

April 13, 2021



Ordinance 11769 – establishing document

Focus Areas:

- 1. Housing:** Affordable and market rate housing, rehabilitation, rental assistance, homeownership counseling, etc.
- 2. Neighborhoods:** Place-making, historic preservation, mixed-use and mixed income developments, infill, strategies to combat harmful impacts of gentrification and prevent displacement
- 3. Equity, Diversity, and Inclusivity:** Addressing inequities based on race, ethnicity, gender, age, sexual orientation etc. Working to dismantle structural racism.
- 4. Economic Vitality:** Supporting local businesses, economic development, workforce training, and reducing poverty
- 5. Cultural Vitality:** Documenting and retaining cultural assets

Mission

1. Focus on increasing city investment in housing
2. Preserve affordability while increasing housing production/stock
3. Protect our barrios and communities from rapid change and displacement as well as structural disinvestment
4. Facilitate equitable conversations and solutions that incorporate voices in a collaborative environment
5. Provide measurable and well-defined goals to address housing shortfalls

Functions

1. Review data, needs assessments, and additional info to explore strategies and develop recommendations for the 5 Focus Areas.
2. Identify innovative best practices or new ideas for developing low-cost and more affordable housing, as well as preventing and mitigating involuntary displacement.
3. Identify new capital resources and make them available for affordable housing and homelessness programs.
4. Identify and work toward eliminating institutional and regulatory barriers to affordable housing and job security.
5. Provide recommendations on the priorities for the use of HUD entitlement programs included in the HUD Five-Year Consolidated plan and HUD Annual Action Plan as well as the Tucson Public Housing Authority Administrative Plan.

Functions

1. Review data, needs assessments, and additional info to explore strategies and develop recommendations for the 5 Focus Areas.
 - Housing Market Study
 - Poverty and Urban Stress Report
 - People, Communities, and Homes Investment Plan (P-CHIP data)
 - Annual Point-in-Time Homeless count
 - Pima County eviction data
 - Manufactured Housing Study with Habitat for Humanity / UArizona
 - Opportunity Indexing by Southwest Fair Housing and others
 - School District information about students (moving/relocating)
 - Can also be qualitative data....
 - And more!!

AKA... if you like data and data analysis... this function is for you!!

Functions

2. Identify innovative best practices or new ideas for developing low-cost and more affordable housing, as well as preventing and mitigating involuntary displacement.
 - Tiny Home villages
 - Manufactured homes
 - Energy efficiency/sustainable building techniques incorporated to reduce O&M long term
 - ADU affordable housing incentive programs
 - Shared housing / Housing Co-ops etc.
 - Etc. etc.

Functions

3. Identify new capital resources and make them available for affordable housing and homelessness programs.
 - Bonds
 - Housing Trust Fund
 - New grants
 - City-owned properties
 - Leveraging HUD funding
 - Etc. etc.



Functions

4. Identify and work toward eliminating institutional and regulatory barriers to affordable housing and job security.
 - Zoning changes / incentives (i.e. Austin's Affordability Unlocked ordinance)
 - Look at permit / impact fee reductions or waivers
 - Changes to the building codes etc. (still need to ensure safety)
 - Work with our state lobbyists to change state policies
 - Etc. etc.

Functions

5. Provide recommendations on the priorities for the use of HUD entitlement programs included in the HUD Five-Year Consolidated plan and HUD Annual Action Plan as well as the Tucson Public Housing Authority Administrative Plan.
 - Responsibility of HCD to update CEHD and ask for assistance
 - Example is the committee members who helped score the P-CHIP Call for Projects applications

Survey Questions

1. Rate the function in terms of priority
2. Which function area are you most interested in working on?



QUESTIONS / COMMENTS

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